



Important information to keep in mind when choosing courses

PROGRAMMES OPEN FOR EXCHANGE STUDENTS:

- 1. EM Normandie offers 4 major programmes:
 - Master in Management MIM
 - Bachelor in International Management **BIM**
 - Bachelor in Business Administration BBA
 - Master of Science (MSc)

Master in Management consists of 5 years of studies: 3 years undergraduate (U1, U2, U3) + 2 years of graduate (M1, M2). Starting from the 1st year of graduate studies (M1) students choose tracks which are equivalent to specializations.

Bachelor in International Management consists of 3 years of undergraduate studies.

Bachelor in Business Administration consists of 4 year of undergraduate studies.

Master of Science consist of 2 years studies : with a $1^{\rm st}$ year (MSc Y1 - page 35) of common-core couses followed by a $2^{\rm sd}$ year of specialization in a specific field.

MIM YEAR 5:

Please note that for the following specializations: "Manager des RH". The study schedule is one or two weeks of classes per month. During the weeks without classes, the students take part in challenges and professional projects organised by EM Normandie.

COURSE VALIDATION REQUIREMENTS:

- 1. Each course is validated by acquiring ECTS (European Credit Transfer System). For grading system please read the Welcome Guide.
- 2. If the course is indicated as NCB (Non-credit bearing), it means that no credits are awarded for this course. Non credit bearing courses require a 10 out of 20 grade to pass the course. Please note that class attendance is mandatory & that the course will be graded. Grade will appear on transcript.
- 3. EM Normandie imposes a minimum requirement of 15 ECTS credits per semester. However, EM Normandie recommends that students take the full course load of their selected semester program.
- You cannot mix courses from different semesters, different specializations (Unless otherwise specified) , different campuses and different levels of study.
- 5. The course « Associations » is non-credited but allows international students to participate in the day-to-day organisation of a student club (sports, arts, humanitarian). This is only available for full-year students.

NB: Please be informed that there may be slight changes in this course offer.

MIM & BIM PROGRAMMES ELECTIVES:

- 1. Students must pay attention to the choice of electives options on each slide.
- 2. Please note that a minimum number of students is required to open a class.
- 3. Please note that MIM Year 5 electives are online courses.

DOUBLE DEGREE STUDENTS:

- 1. In all Master in Management Year 5 specializations and Bachelor in International Management Year 3 there is a possibility to enroll as a dual-degree student depending on the agreement with your home university. Master in Management Dual-Degree: if your thesis is supervised by your home institution, you will have to select an elective course in order to replace the Research Methodology Course.
- 2. Please note that some specializations in the Master in Management programme have limited spots for dual-degree students. In rare cases if we have more applicants than places, applications will be reviewed. Non-elected students will be offered an alternative programme.
- 3. All courses in MIM Year 5 and BMI Year 3 are mandatory for dual-degree students.
- 4. Please note that Non Credit Bearing courses (NCB) are also mandatory (except for FLE course). These courses will be graded. Grades will appear on transcripts.



Important information to keep in mind when choosing a campus

VISAS & IMMIGRATION

Dear students! As much as we want to welcome you on all of our campuses unfortunately there are immigration restrictions depending on your nationality and the country of the EM Normandy campus over which we have no control. Please check carefully before you choose your campus.

French campuses (Paris, Caen, Le Havre):

- European students: no visa required.
- Non-European students: visa required (short or long term)

Our government has a unique website for all visa requests.

Oxford campus:

Since the Brexit, the UK government has decided to divide citizens in two lists:

Non-visa nationals: EU, EEA & Swiss citizens can study in the UK for a short period (less than 6 months) without a visa.

• <u>Visa nationals:</u> students from countries on this list will not be able to study at our campus as we cannot issue a visa for them.

Please check you students' eligibility on the government website and let us know if you have any questions/doubts.

Dublin campus:

- European students: no visa required, students can come for a semester or a full year.
- Non-European students: visa required, students can only come for 1 semester.
 - <u>Exempted nationalities:</u> students can be exempt from a visa if their country appears on this list.
 - Remaining nationalities: students will need to apply for <u>a visa short-term C</u> only for the dates they are physically in Ireland (the beginning of the semester will be online as the duration of courses is more than 90 days)

Dubai campus:

Once accepted, students will be contacted by our Dubai staff to start the visa process. The visa cost is around 7000AED for a year and includes health insurance and the residence permit. A medical test will be done upon arrival by the authorities (blood test and x ray). If the student does not pass the test, his visa will be revoked.

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Additional information about EM Normandie learning experience

The EM Normandie Experience is a global vision focused on a single objective: to give students the means to be actors in their personal and professional development. EM Normandie enables them to mobilize the knowledge acquired in class and apply it in real company situations: missions, challenges, etc.. Please find below more information about Projects. Challenges & Career Path proposed in our Programs.

- MASTER IN MANAGEMENT UNDERGRADUATE YEAR 2 (French Campus : Paris, Caen, Le Havre)/ Oxford Campus / Dublin Campus)
- <u>Citizen Project/ Projet Citoyen /Associative Project</u>: This project gives students the opportunity to get involved in subjects that are of real interest to them, either through the community life of the school, or through involvement in an external civic project. There is already a exciting range of associations and projects to choose from, or students may wish to create their own. The aim is to use management tools and apply then to running a school association or an external project (humanitarian, charity, cultural, sports, events, entrepreneurial projects), to be able to build a project starting from an idea or a need and to be able to present a project.
- MASTER IN MANAGEMENT UNDERGRADUATE YEAR 3 (French Campus : Paris, Caen, Le Havre)/Oxford Campus / Dublin Campus / Dubai Campus)

 Responsible Project: This project is a contest which will ask students to work on an analysis relating to the integration of the Sustainable Development Goals (SDGs: defined by the UN) within companies already committed to Sustainable Development (SD) and Social Responsibility (RS). Framework of the contest: students will have to establish a diagnosis that will be based on companies that have already mentioned their contribution to the SDGs in their CSR or sustainable development policy and propose recommendations for actions that could be developed in the chosen company.

<u>Career Path II / Parcours Carriere II</u>: This course will allow each student to clarify how they present themselves (their strengths and motivation) to find an internship in line with their personal and professional aspirations. They will acquire detailed knowledge of a profession and its stake holders by participating in professional workshops. They will build a strategy for finding an internship and take ownership of the various recruitment processes to apply effectively.

- BACHELOR IN MANAGEMENT YEAR 2 (Le Havre Campus / Dublin Campus)
 International Business Challenge: This course is a project: Students are placed in professional situations in teams of 3 to 4 people. Each team is
 - <u>International Business Challenge</u>: This course is a project: Students are placed in professional situations in teams of 3 to 4 people. Each team is given a problem to solve in a period of time spread over the whole semester.
 - MASTER IN MANAGEMENT GRADUATE YEAR 5 ((French Campus : Paris, Caen, Le Havre)/Oxford Campus / Dublin Campus / Dubai Campus)

 Career Path/Parcours Carriere Fall semester: The objective of this course is to help students finding solutions, ideas and advice to a question they may have in relation to their career orientation. The codevelopment method is used. In sub-groups of 5, students will play the roles of a client and of a consultant. A student plays the role of a client and explains an issue, project or concern that he has faced during his previous experiences. the other students in the group, playing the consultants, listen and then ask open questions to help the client clarifying his project.

<u>Career Path/Parcours Carriere S2 - Spring Semester</u>: this course is an individual Graduation Interview: Each interview will last 30 minutes. A professional recruiter, lecturing in the Career Path Scheme, will play the role of the recruiter. Each student will submit to the recruiter his/her CV, an Internship or Employment Advertisement relevant to his/her professional project and a "skills assessment" file enabling each student to present their service offer. Each student will receive constructive feedback at the end of the interview.

Additional information about EM Normandie learning experience

MASTER IN MANAGEMENT - INTERNATIONAL BUSINESS GRADUATE YEAR 5 - Le Havre Campus

International Business Challenge 1- Fall Semester: The students are supposed to work within two weeks on a company's business case. The case is introduced in a briefing session done by a representative of the company. Hereafter, a Q&A session with the company as well as a supervision session by the head of the programme is provided throughout the two weeks of runtime. Finally, a presentation on the solution of the raised problem of the company should be held.

International Business Challenge 2 - Spring Semester: Experience of working on real issues for an international company. Provide the student with the opportunity to undertake an investigation into different areas, under the guidance of a supervisor. Enable the students to place the taught course into a practical context. Experience of working on real issues for an international company. Provide the student with the opportunity to undertake an investigation into different areas, under the guidance of a supervisor. Enable the students to place the taught course into a practical context.

■ MASTER IN MANAGEMENT - FINANCIAL DATA MANAGEMENT GRADUATE YEAR 5 - Paris Campus

<u>Challenge - Fall Semester</u>: During this course, students will implement real projects for real companies. Provided by a company carefully selected by the programme leader, each team is composed of 4 students that compete one against the other on the same project of 3 weeks. Technical assistance is provided by teachers from the School. Each team has to present the results of its work at the end of the project to a panel of company executives and managers who are specialists of the selected topic. The team prepares an oral presentation with visual aids. The panel evaluates the quality of the analysis and recommendations, the team's cohesion and its ability to respond to the questions asked.

• MASTER IN MANAGEMENT - MARKETING AND DIGITAL IN LUXURY AND LIFESTYLE GRADUATE YEAR 5 - Paris Campus

<u>Challenge - Fall Semester</u>: Sponsored by Institut National des Métiers d'Art and coached by a professor from EM Normandie, this "challenge" mission is focused on a problematic formulated by a real luxury company which posesses the Entreprise du Patrimoine Vivant label. Each of the groups of students will have to analyse a specific company and to audit and help it with digital recommendations. Intercultural groups of students is requested for this project to provide international overview of the company and its environment.

MASTER IN MANAGEMENT - SUSTAINABLE BUSINESS STRATEGY GRADUATE YEAR 5 - Paris Campus

<u>Learning Expedition 1 & 2 - Fall & Spring Semester</u>: The learning expeditions takes the form of a consulting mission. Provided by a company carefully selected by the academic director, students hold a consultant position for a length of 2 to 6 months. The consulting mission is undertaken by groups of 3 to 6 students utilizing consulting methodology, coached by company's project managers in collaboration with the academic director, as well as the program lecturers. Hence, students benefit from the support of these courses lecturers to succeed their mission. Visits to the company and workshop sessions are scheduled during the consulting mission.

Additional information about EM Normandie learning experience

MASTER IN MANAGEMENT - STRATEGIE MARKETING ET DEVELOPPEMENT COMMERCIAL GRADUATE YEAR 5 - Le Havre Campus

Challenge DCF- Spring Semester: This course is a challenge carried out by teams aiming at putting into practice semesters 1 & 2 courses, on a real case of a company. The objective of the course is to understand the existing situation and challenges of a company in order to develop a marketing strategy and a commercial development plan. Learn to work in a group on a commercial competition. Based on business development or diversification objectives, student teams are competing to produce a business plan, a control and decision-making tool.

They present it to the company's management board in 15 minutes who will choose designates the most performing team of students.

Mission Longue (Corporate Mission) - Fall Semester:

During this mission, teams of 3 or 4 students will be asked to propose relevant actions to the company, taking into account the terms of reference of the specifications, based on a marketing and sales strategy mission within a company. The teams have at their disposal a person in charge of the mission who provides the tutoring in the company. His role is as follows:

- To guide the work done by the students, requiring them to behave like professionals
- To share with the students their professional experience and their vision of the company
- Evaluate the involvement, behavior and work of each student in the team
- Participate in the final jury of the mission

MASTER IN MANAGEMENT ELECTIVES - YEAR 5 :

Business Models & Performance - Spring Semester:

Please note that this business game is not intended for students of finance. Nevertheless, it is not possible to follow this course if the student does not master the basic concepts; namely, cost control, income statement and balance sheet.

Digitalization & Corporate Finance - Fall Semester:

Please note that This course is intended for students who wish to enter the accounting, auditing, banking or management control professions after their studies. Mastery of basic accounting notions is necessary.



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CAEN CAMPUS

FALL SEMESTER	
Course title	Credits
FINANCIAL ANALYSIS	5
ECONOMIC POLICIES	5
MARKETING OF SERVICES	5
INTRODUCTION TO TAXES	5
TECH FOR BUSINESS - DATA MANAGE	MENT 5
& CYBERSECURITY	
CITIZEN PROJECT or ASSOCIATION	NCB*
ENGLISH	NCB*
REINFORCED ENGLISH	NCB*
FRENCH AS A FOREIGN LANGUAGE **	NCB*
Electives (possibility to choose	1):
EUROPEAN UNION AND INNOVATIO	<u> </u>
HISTORY OF SOCIAL EVENTS	5
GENERAL KNOWLEDGE : ARTIFICIAI	L INTELLIGENCE 5

SPRING SEMESTER	
Course title	Credits
CONTRACT AND EMPLOYMENT LAW	5
SOCIOLOGY & THEORY OF ORGANISATIONS	5
STATISTICS 2	5
INTERNATIONAL TRADE	5
TECH FOR BUSINESS - WEBMARKETING	5
CITIZEN PROJECT or ASSOCIATION	NCB*
ENGLISH	NCB*
REINFORCED ENGLISH	NCB*
FRENCH AS A FOREIGN LANGUAGE **	NCB*
INTERNSHIP*** (4 weeks from mid-April to end of August)	NCB*
Electives (possibility to choose 1):	
WORKING IN MULTICULTURAL TEAMS	5
INTRODUCTION TO CHANGE MANAGEMENT	5

French for Beginners (never learnt French before)

French for False Beginners (AI CECR)

French for Intermediate Learners (A2/BI CECR)

French for Advanced Learners (B2/CI CECR)

^{***}INTERNSHIP: optional

^{**}FRENCH AS A FOREIGN LANGUAGE is a distance learning course: Please indicate your level of language on your learning agreement among the 4 below:





CAEN CAMPUS

FALL SEMESTER	
Course title	Credits
CASH AND RISK MANAGEMENT	5
INTERNATIONAL LOGISTICS	5
AGILE MANAGEMENT	5
E-COMMERCE MANAGEMENT	5
TECH FOR BUSINESS : DIGITAL INFLUENCE	5
GEOPOLITICS	5
ENGLISH	NCB*
REINFORCED ENGLISH	NCB*
FRENCH AS A FOREIGN LANGUAGE***	NCB*

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Please indicate your level of language on your learning agreement among the 4 below:

French for Beginners (never learnt French before)

French for False Beginners (AI CECR)

French for Intermediate Learners (A2/B1 CECR)

French for Advanced Learners (B2/C1 CECR)

**Electives: Students may choose one elective of each color. They can not choose more than one blue elective or more than one light orange elective

SPRING SEMESTER	
Course title Cred	dits
APPLIED AND ALTERNATIVE ECONOMICS	5
ORGANIZATIONAL BEHAVIOUR AND MANAGEMENT	5
CONSUMER BEHAVIOUR	5
STRATEGY	5
COST CONTROL	5
CAREER PATH 2	1
ENGLISH	NCB [*]
REINFORCED ENGLISH	NCB [*]
FRENCH AS A FOREIGN LANGUAGE***	NCB [*]
RESPONSIBLE PROJECT	NCB*
INTERNSHIP (8-12 weeks from mid-May to end of August)	3
Electives** (possibility to choose 1):	5
FINANCE INVESTMENT CASH FLOW UNDERSTANDING CLIMATE CHANGE AND ACTING FOR TRANSITION	5
AGILE INTRAPRENEURSHIP PROJECT	5
COMPARATIVE STRATEGIC THINKING	5
	5
DIGITAL TRANSFORMATION & 4.0 INDUSTRY	
Electives** (possibility to choose 1): ANTHROPOLOGY	5
LAW AND ECONOMICS	5





BACHELOR IN MANAGEMENT - YEAR 2





DUBAI CAMPUS

FALL SEMESTER	
Course title	Credits
INTERNATIONAL MARKETING	5
PRINCIPLES OF BUSINESS STRATEGY	5
DISTRIBUTION CHANNELS	5
BUSINESS DATA AND ANALYTICS	5
FINANCIAL ANALYSIS	5
BUSINESS ENGLISH	NCB*
Electives (possibility to choose 1):	
CRITICAL THINKING	5
BUSINESS HISTORY	5

SPRING SEMESTER Course title		Credits
	NO COURSES OFFERED	







DUBAI CAMPUS

FALL SEMESTER	
Course title	Credits
CASH AND RISK MANAGEMENT	5
INTERNATIONAL LOGISTICS	5
AGILE MANAGEMENT	5
E-COMMERCE	5
TECH FOR BUSINESS: DIGITAL INFLUENCE	5
GEOPOLITICS	5
BUSINESS ENGLISH	NCB*
REINFORCED ENGLISH	NCB*

SPRING SEMESTER	
Course title	Credits
APPLIED AND ALTERNATIVE ECONOMICS	5
ORGANISATIONAL BEHAVIOUR AND MANAGEMENT	5
CONSUMER BEHAVIOUR	5
STRATEGY	5
COST CONTROL	5
CAREER PATH 2	1
BUSINESS ENGLISH	NCB*
REINFORCED ENGLISH	NCB*
RESPONSIBLE PROJECT	NCB*
INTERNSHIP (8 to 12 weeks after the exam period)	3
Electives (possibility to choose 1):	5
DIGITAL TRANSFORMATION & 4.0 INDUSTRY	
ואונטטאוו	5
UNDERSTANDING CLIMATE CHANGE	



BACHELOR IN MANAGEMENT - YEAR 2





DUBLIN CAMPUS

FALL SEMESTER	
Course title	Credits
INTERNATIONAL MARKETING	5
PRINCIPLES OF BUSINESS STRATEGY	5
DISTRIBUTION CHANNELS	5
BUSINESS DATA AND ANALYTICS	5
FINANCIAL ANALYSIS	5
BUSINESS ENGLISH	NCB*
Electives (possibility to choose 1) :	
CRITICAL THINKING	5
BUSINESS HISTORY	5

SPRING SEMESTER	
Course title	Credits
ENTREPRENEURSHIP IN A DIGITAL ECOSYSTEM	5
INFORMATION SYSTEMS	5
BUSINESS NEGOTIATION	5
STRATEGIC MARKETING	5
MANAGEMENT CONTROL	5
BUSINESS ENGLISH	NCB*
INTERNATIONAL BUSINESS CHALLENGE	NCB*
Electives (possibility to choose 1):	
BANKING AND INTERNATIONAL PAYMENTS	5
OPERATIONS MANAGEMENT	5







DUBLIN CAMPUS

FALL SEMESTER	
Course title	Credits
FINANCIAL ANALYSIS	5
ECONOMIC POLICIES	5
MARKETING OF SERVICES	5
INTRODUCTION TO TAXES	5
TECH FOR BUSINESS - DATA MANAGEMENT & CYBERSECURITY	5
ASSOCIATIVE or CITIZEN PROJECT	NCB*
ENGLISH	NCB*
REINFORCED ENGLISH	NCB*
ORGANISATIONAL COMMUNICATIONS	5

SPRING SEMESTER	
Course title	Credits
CONTRACT AND EMPLOYEMENT LAY	V 5
SOCIOLOGY & THEORY OF ORGANIS	SATIONS 5
STATISTICS 2	5
INTERNATIONAL TRADE	5
TECH FOR BUSINESS - WEBMARKET	ING 5
ASSOCIATIVE or CITIZEN PROJECT	NCB*
ENGLISH	NCB*
REINFORCED ENGLISH	NCB*
INTERNSHIP** (4 weeks from mid-April t	to end of August) NCB*
INNOVATION & EU INSTITUTIONS	5







DUBLIN CAMPUS

FALL SEMESTER	
Course title	Credits
CASH AND RISK MANAGEMENT	5
INTERNATIONAL LOGISTICS	5
AGILE MANAGEMENT	5
E-COMMERCE MANAGEMENT	5
TECH FOR BUSINESS : DIGITAL INFLUEN	CE 5
GEOPOLITICS	5
ENGLISH	NCB*
REINFORCED ENGLISH	NCB*

SPRING SEMESTER		
Course title		Credits
APPLIED AND ALTERNATIVE ECON	IOMICS	5
ORGANISATIONAL BEHAVIOUR AN	ND MANAGEMENT	5
CONSUMER BEHAVIOUR		5
STRATEGY		5
COST CONTROL		5
CAREER PATH 2		1
ENGLISH		NCB*
REINFORCED ENGLISH		NCB*
RESPONSIBLE PROJECT		NCB*
INTERNSHIP (8-12 weeks from end o	of April to August)	3
Electives (possibility to choose	se 1) :	
DIGITAL TRANSFORMATION & 4	.0	5
INDUSTRY		5
THE ART OF PUBLIC SPEAKING		-
INTERNATIONAL TEAMS		5



BACHELOR IN MANAGEMENT - YEAR 2





LE HAVRE CAMPUS

FALL SEMESTER	
Course title	Credits
INTERNATIONAL MARKETING	5
PRINCIPLES OF BUSINESS STRATEGY	5
DISTRIBUTION CHANNELS	5
BUSINESS DATA AND ANALYTICS	5
FINANCIAL ANALYSIS	5
BUSINESS ENGLISH	NCB*
FRENCH AS A FOREIGN LANGUAGE**	NCB*
Electives (possibility to choose 1):	
CRITICAL THINKING	5
BUSINESS HISTORY	5

SPRING SEMESTER	
Course title	Credits
ENTREPRENEURSHIP IN A DIGITAL ECOSYSTEM	5
INFORMATION SYSTEMS	5
BUSINESS NEGOTIATION	5
STRATEGIC MARKETING	5
MANAGEMENT CONTROL	5
BUSINESS ENGLISH	NCB*
FRENCH AS A FOREIGN LANGUAGE**	NCB*
INTERNATIONAL BUSINESS CHALLENGE	NCB*
Electives (possibility to choose 1):	
OPERATION MANAGEMENT	5
BANKING AND INTERNATIONAL PAYMENTS	5

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French for Beginners (never learnt French before)

French for False Beginners (AI CECR)

French for Intermediate Learners (A2/B1 CECR)

French for Advanced Learners (B2/CI CECR)



BACHELOR IN MANAGEMENT – YEAR 3 INTERNATIONAL MANAGEMENT



LE HAVRE CAMPUS

FALL SEMESTER		SPRING SEMESTER
Course title	Credits	Course title
SSERTATION RESEARCH METHODS	5	BACHELOR THESIS***
TERNET OF THINGS AND BLOCKCHAIN	5	BUSINESS GAME
ARKETING MANAGEMENT	5	ENGLISH OR FRENCH LANGUAGE
ITERNATIONAL FINANCE	5	INTERNSHIP (12 weeks minimum from April)
EOPOLITICS	5	Concentration Option 1**: SERVICE INDUSTRIES: Services Marketing
JLTICULTURAL MANAGEMENT	5	SERVICE INDUSTRIES: Tourism and Hospitality Services
GLISH OR FRENCH LANGUAGE	NCB*	SERVICE INDUSTRIES: Financial and Gaming Services
AREER PATH	2	Concentration Option 2**:
		DIGITAL BUSINESS: Digital Marketing Applications
		DIGITAL BUSINESS: Internet Law and Cybersecurity
		DIGITAL BUSINESS: e-Commerce operations
		Concentration Option 3**:
		LOGISTICS: Multimodal Transportation

**Options can be mixed.

LOGISTICS: Port Management

LOGISTICS: Logistics 4.0

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French for False Beginners (AI CECR)

French for Intermediate Learners (A2/BI CECR)

French for Advanced Learners (B2/CI CECR)

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^{***}Course open for dual-degree students only







OXFORD CAMPUS

FALL SEMESTER	
Course title	Credits
FINANCIAL ANALYSIS	5
ECONOMIC POLICIES	5
MARKETING OF SERVICES	5
INTRODUCTION TO TAXES	5
TECH FOR BUSINESS - DATA MANAGEMENT & CYBERSECURITY	5
<u>ASSOCIATION</u>	NCB*
ENGLISH	NCB*
	ı
Electives (possibility to choose 1): ENTREPRENEURSHIP PROJECT	5
GENERAL KNOWLEDGE : THE UK	5
GENERAL KNOWLEDGE : ARTIFICIAL INTELLIGENCE	5
UK SPORTS MANAGEMENT	5

SPRING SEMESTER	
Course title	Credits
CONTRACT AND EMPLOYMENT LAW	5
SOCIOLOGY & THEORY OF ORGANISATIONS	5
STATISTICS 2	5
INTERNATIONAL TRADE	5
TECH FOR BUSINESS - WEBMARKETING	5
ASSOCIATION	NCB*
ENGLISH	NCB*
INTERNSHIP** (4 weeks from mid-April to end of August)	NCB*
Electives (possibility to choose 1):	
ORGANISATIONAL COMMUNICATIONS	5
MANAGEMENT OF UK CREATIVE INDUSTRIES	5
INTERNATIONAL TEAMS	5







OXFORD CAMPUS

FALL SEMESTER	
Course title	Credits
CASH AND RISK MANAGEMENT	5
INTERNATIONAL LOGISTICS	5
AGILE MANAGEMENT	5
E-COMMERCE MANAGEMENT	5
TECH FOR BUSINESS : DIGITAL INFLUENCE	5
GEOPOLITICS	5
ENGLISH	NCB*

SPRING SEMESTER		
Course title	Cı	redits
APPLIED AND ALTERNATIVE ECONOMICS		5
ORGANISATIONAL BEHAVIOUR AND MANAGEMENT		5
CONSUMER BEHAVIOUR		5
STRATEGY		5
COST CONTROL		5
CAREER PATH 2		1
ENGLISH	١	ICB*
RESPONSIBLE PROJECT	١	ICB*
INTERNSHIP (8 to 12 weeks from April to end of August)		3
Electives (possibility to choose 1):		
DIGITAL TRANSFORMATION & 4.0 INDUSTRY		5
		5
BUSINESS IN POST-BREXIT EUROPE		_
UNDERSTANDING CLIMATE CHANGE		5



BACHELOR IN BUSINESS ADMINISTRATION - YEAR 3







FALL SEMESTER

Course title Credit

NO COURSES OFFERED

SPRING SEMESTER

Course title	Credit
DIGITAL MARKETING	5
MERCHANDISING AND CATEGORY MANAGEMENT	5
BANKING AND INTERNATIONAL PAYMENTS	5
LOGISTICS 4.0	5
ECONOMIC POLICIES AND SUSTAINABLE DEVELOPMENT	5
RESEARCH SEMINAR 2: APPLIED RESERACH: GATHERING, ANALYZING & REPORTING RESERACH DATA	5
ENGLISH	NCB*
CAREER PATH	NCB*



BACHELOR IN BUSINESS ADMINISTRATION - YEAR 2





PARIS CAMPUS

FALL SEMESTER	
Course title	Credit
HUMAN RESOURCE MANAGEMENT	5
PRINCIPLES OF BUSINESS STRATEGY	5
PROJECT MANAGEMENT	5
FINANCIAL ANALYSIS	5
MARKET RESEARCH	5
FRENCH AS A FOREIGN LANGUAGE**	NCB*
BUSINESS SEMINAR 1. NATIONAL BUSINESS CHALLENGE	E

SPRING SEMESTER	
Course title	Credit
ENTREPRENEURSHIP	5
INFORMATION SYSTEMS	5
BUSINESS NEGOCIATION	5
LOGISTICS	5
MANAGEMENT CONTROL	5
FRENCH AS A FOREIGN LANGUAGE**	NCB*
RESEARCH SEMINAR 2: RESEARCH TOPICS: REVIEWING RESEARCH PAPERS	5

French for Beginners (never learnt French before)

French for False Beginners (AI CECR)

French for Intermediate Learners (A2/B1 CECR)

French for Advanced Learners (B2/CI CECR)

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BACHELOR IN BUSINESS ADMINISTRATION - YEAR 3







FALL SEMESTER	
Course title	Credit
STRATEGIC MARKETING	5
STRATEGIC MANAGEMENT	5
NEW PRODUCT DEVELOPMENT	5
MULTIMODAL TRANSPORTATION	5
TOTAL QUALITY MANAGEMENT	5
BUSINESS SEMINAR 2 : FIELD VISIT	& BUSINESS REPORTING 5
FRENCH AS A FOREIGN LANGUAGE	•

Course title Credit NO COURSES OFFERED	SPRING SEMESTER	
NO COURSES OFFERED	Course title	Credit
	NO COURSES OFFERED	D

**FRENCH AS A FOREIGN LANGUAGE is a distance learning course: Please indicate your level of language on your learning agreement among the 4 below:

French for Beginners (never learnt French before)

French for False Beginners (AI CECR)

French for Intermediate Learners (A2/B1 CECR)

French for Advanced Learners (B2/C1 CECR)







PARIS CAMPUS

FALL SEMESTER		SPRING SEMESTER
Course title	Credits	Course title
FINANCIAL ANALYSIS	5	CONTRACT AND EMPLOYEMENT LAW
ECONOMIC POLICIES	5	SOCIOLOGY & ORGANIZATIONAL THEORIES
MARKETING OF SERVICES	5	STATISTICS 2
INTRODUCTION TO TAXES	5	INTERNATIONAL TRADE
TECH FOR BUSINESS - DATA MANAGEMENT	5	TECH FOR BUSINESS - WEBMARKETING
& CYBERSECURITY	Č	<u>CITIZEN PROJECT</u>
CITIZEN PROJECT	NCB*	ENGLISH
ENGLISH	NCB*	REINFORCED ENGLISH
REINFORCED ENGLISH	NCB*	FRENCH AS A FOREIGN L ANGUAGE **
FRENCH AS A FOREIGN LANGUAGE **	NCB*	INTERNSHIP ***(4 weeks from mid-April to end of August)
Electives (possibility to choose 1) :		
EUROPEAN UNION AND INNOVATION	5	Electives (possibility to choose 1):
HISTORY OF SOCIAL EVENTS	5	WORKING IN MULTICULTURAL TEAMS
GENERAL KNOWLEDGE :		INTRODUCTION TO CHANGE MANAGEMENT
ARTIFICIAL INTELLIGENCE	5	LUXURY MARKETING New

***INTERNSHIP: optional

French for Beginners (never learnt French before)

French for False Beginners (AI CECR)

French for Intermediate Learners (A2/B1 CECR)

French for Advanced Learners (B2/CI CECR)

^{**}FRENCH AS A FOREIGN LANGUAGE is a distance learning course: Please indicate your level of language on your learning agreement among the 4 below:







PARIS CAMPUS

FALL SEMESTER	
Course title	Credits
CASH AND RISK MANAGEMENT	5
INTERNATIONAL LOGISTICS	5
AGILE MANAGEMENT	5
E-COMMERCE MANAGEMENT	5
TECH FOR BUSINESS : DIGITAL INFLUENCE	5
GEOPOLITICS	5
ENGLISH	NCB*
REINFORCED ENGLISH	NCB*
FRENCH AS A FOREIGN LANGUAGE ***	NCB*
CAREER PATH I	1

SPRING SEMESTER	
Course title	Credits
APPLIED AND ALTERNATIVE ECONOMICS	5
ORGANISATIONAL BEHAVIOUR AND MANAGEMENT	5
CONSUMER BEHAVIOUR	5
STRATEGY	5
COST CONTROL	5
CAREER PATH II	1
ENGLISH	NCB*
REINFORCED ENGLISH	NCB*
FRENCH AS A FOREIGN LANGUAGE***	NCB*
RESPONSIBLE PROJECT	NCB*
INTERNSHIP (8 to 12 weeks from mid-May to end of August)	3
**Electives (possibility to choose 1): UNDERSTANDING CLIMATE CHANGE AND ACTING FOR TRANSITION	5
COMPARATIVE STRATEGIC THINKING	5
**Electives (possibility to choose 1): FINANCE INVESTMENT CASH FLOW	5
ENTERTAINEMENT MARKETING	5

**Electives: Students may choose one elective of each color.

They can not choose more than one blue elective or more than one light orange elective

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French for Intermediate Learners (A2/BI CECR)

French for Advanced Learners (B2/CI CECR)

*NCB: Non Credit Bearing - Please note that class attendance is mandatory & that the course will be graded. Grade will appear on transcript.)



















MASTER IN MANAGEMENT – GRADUATE YEAR 5 INTERNATIONAL MARKETING AND BUSINESS DEVELOPMENT





CAEN CAMPUS

FALL SEMESTER Course title	Credits	SPRING SEMESTER Course title	Credits
MARKETING MANAGEMENT	5	E COMMERCE WEBMARKETING AND MOBILE	Credits
INTERNATIONAL OPERATIONS MANAGEMENT	5	MARKETING	NCB*
CROSS-CULTURAL MANAGEMENT	5	NEW PRODUCT DEVELOPMENT	5
INTERNATIONAL BUSINESS NEGOTIATION	5	INTERNATIONAL BUSINESS DEVELOPMENT	5
INTERNATIONAL MARKET RESEARCH	5		5
CAREER PATH	NCB*	BRAND AND SERVICES MARKETING	
		INTERNATIONAL DEVELOPMENT IN PRACTICE	NCB*
RESEARCH METHODOLOGY	5	INTERNSHIP (6 months after the exam period)	5
FRENCH AS A FOREIGN LANGUAGE***	NCB*	CAREER PATH	1
Electives:	_	DISSERTATION**	10
CASES IN ETHICAL AND SUSTAINABLE DEVELOPMENT CHANGE MANAGEMENT &	5	FRENCH AS A FOREIGN LANGUAGE***	NCB*
ORGANIZATIONAL TRANSFORMATION	5	Electives :	
DIGITALIZATION AND CORPORATE FINANCE	5	BUSINESS MODELS AND PERFORMANCE	5
DIGITALIZATION AND CONTONATE TIMANCE	5	CRITICAL ISSUES IN MANAGEMENT	5
MANAGEMENT AND FUTURE STUDIES	_	LEADING IN MULTICULTURAL ENVIRONMENTS	5
ENTREPRENEURSHIP IN EMERGING MARKETS	5	DIGITAL DISRUPTION AND INDUSTY 4.0	5
EE. MENEROLINE IN EMERGING MUNICETS		DIGITAL DISKOT HOR ARD IRDOSTT 4.0	J

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French for Beginners (never learnt French before)

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French for Intermediate Learners (A2/B1 CECR)

French for Advanced Learners (B2/CI CECR)

**Course open for dual-degree students only



MASTER IN MANAGEMENT – GRADUATE YEAR 4 EXPERTISE



DUBAI CAMPUS

SPRING SEMESTER

FALL SEMESTER

Course title Credits

NO COURSES OFFERED

SI KING SEITESTEK	
Course title	Credits
DIGITAL MARKETING	5
INTERNATIONAL TRADE, BUSINESS AND STRATEGY	5
EXCEL MACROS & VBA	5
ORGANIZATIONAL DEVELOPMENT & CHANGE	5
DOING BUSINESS IN A CHANGING WORLD	5
COMPETING IN EMERGING ECONOMIES	5
BUSINESS ENGLISH	NCB



MASTER IN MANAGEMENT – GRADUATE YEAR 4 EXPERTISE



DUBLIN CAMPUS

FALL SEMESTER

Course title

Credits

NO COURSES OFFERED

SPRING SEMESTER	
Course title	Credits
DIGITAL MARKETING	5
BUSINESS ENGLISH	NCB
EXCEL MACROS & VBA	5
INTERNATIONAL TRADE, BUSINESS AND STRATEGY	5
ORGANIZATIONAL DEVELOPMENT & CHANGE	5
DOING BUSINESS IN A CHANGING WORLD	5
COMPETING IN EMERGING ECONOMIES	5



MASTER IN MANAGEMENT – GRADUATE YEAR 4 GLOBAL TRACK



LE HAVRE CAMPUS

FALL SEMESTER	
Course title	Credits
INTERNATIONAL ACCOUNTING STAND. FINANCIAL MANAGEMENT	ARDS AND 5
CROSS CULTURAL MARKETING	5
INTERNATIONAL TRADE, BUSINESS AND	STRATEGY 5
HRM FOR MANAGER	5
INNOVATION & BUSINESS INTELLIGEN	CE 5
EUROPEAN COMPETITION LAW	5
FRENCH AS A FOREIGN LANGUAGE **	NCB*

SPRING SEMESTER	
Course title	Credits
BUSINESS GAME (DO YOUR BUSINESS PLAN!)	5
DIGITAL MARKETING	5
EXCEL MACROS & VBA	5
ORGANIZATIONAL DEVELOPMENT & CHANGE	5
DOING BUSINESS IN A CHANGING WORLD	5
COMPETING IN EMERGING ECONOMIES	5
FRENCH AS A FOREIGN LANGUAGE **	NCB*
INTERNSHIP (8 to 12 months after the exam period)	NCR*

French for Beginners (never learnt French before)

French for False Beginners (AI CECR)

French for Intermediate Learners (A2/B1 CECR)

French for Advanced Learners (B2/CI CECR)

^{**}FRENCH AS A FOREIGN LANGUAGE is a distance learning course: Please indicate your level of language in your learning agreement among the 4 below:



MASTER IN MANAGEMENT – GRADUATE YEAR 5 INTERNATIONAL BUSINESS



LE HAVRE CAMPUS

FALL SEMESTER		SPRING SEMESTER	
Course title	Credits	Course title	
INTERCULTURAL MANAGEMENT	5	STRATEGIC THINKING	
ADVANCED INTERNATIONAL BUSINESS (I) AND INERNATIONAL BUSINESS LAW	5	OPERATIONS MANAGEMENT	
ND INERNATIONAL BUSINESS LAW STERNATIONAL MARKETING	5	ADVANCED INTERNATIONAL BUSINESS (II)	
NTERNATIONAL HUMAN	-	INTERNATIONAL FINANCE	
ESOURCES MANAGEMENT	5	INTERNATIONAL BUSINESS CHALLENGE II	
AREER PATH	NCB*	CAREER PATH	
NTERNATIONAL BUSINESS CHALLENGE I	5	INTERNSHIP (6 months after the exam period)	
ESEARCH METHODOLOGY	5	DISSERTATION**	
RENCH AS A FOREIGN LANGUAGE***	NCB*	FRENCH AS A FOREIGN LANGUAGE***	
Electives:		Electives :	
DIGITALIZATION AND CORPORATE FINANCE	5	DIGITAL DISRUPTION AND INDUSTRY 4.0	
CASES IN ETHICAL AND	5	BUSINESS MODELS AND PERFORMANCE	
SUSTAINABLE DEVELOPMENT	3	LEADING IN MULTICULTURAL ENVIRONMENTS	
CHANGE MANAGEMENT AND ORGANIZATIONAL TRANSFORMATION	5	CRITICAL ISSUES IN MANAGEMENT	
MANAGEMENT AND FUTURE STUDIES	5		
ENTREPRENEURSHIP IN EMERGING MARKETS	5	**Course open for dual-degree students only	

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French for Advanced Learners (B2/CI CECR)



MASTER IN MANAGEMENT – GRADUATE YEAR 5 INTERNATIONAL LOGISTICS & PORT MANAGEMENT





LE HAVRE CAMPUS

	LE HAVRE CAMPUS		
FALL SEMESTER		SPRING SEMESTER	
Course title	Credits	Course title	Credits
SUPPLY CHAIN ESSENTIALS	3	INTERNATIONAL LOGISTICS ESSENTIALS	3
OPERATION & QUALITY MANAGEMENT	5	EFFECTIVE TRANSPORT OPERATIONS	3
STRATEGIC PROCUREMENT	5	PORT ECONOMICS & PERFORMANCE	5
SUSTAINABILITY in SCM	5	STRATEGIC SHIPPING MANAGEMENT	5
SUPPLY CHAIN PERFORMANCE	3	COMMUNICATION in INTERNATIONAL LOGISTICS	2
SUPPLY CHAIN ANALYTICS	1	IMMERSIVE & EXPERIENTIAL BUSINESS SIMULATIONS	2
INFORMATION & SIMULATION SYSTEMS for SCM	1	MARITIME INNOVATIONS & DIGITAL TRANSFORMATION	3
BUSINESS COMPETITION 1	2	BUSINESS COMPETITION 2	2
RESEARCH METHODOLOGY	5	INTERNSHIP(6 months after the exam period)	9
CAREER PATH	NCB*	DISSERTATION**	10
FRENCH AS A FOREIGN LANGUAGE***	NCB*	FRENCH AS A FOREIGN LANGUAGE***	NCB*
Electives:	5	CAREER PATH	1
DIGITALIZATION AND CORPORATE FINANCE	3	Electives:	ı
CASES IN ETHICAL AND SUSTAINABLE DEVELOPMENT	5	BUSINESS MODELS AND PERFORMANCE	5
CHANGE MANAGEMENT AND	5	CRITICAL ISSUES IN MANAGEMENT	5
ORGANIZATIONAL TRANSFORMATION		LEADING IN MULTICULTURAL ENVIRONMENTS	5
MANAGEMENT AND FUTURE STUDIES	5	DIGITAL DISRUPTION AND INDUSTY 4.0	5
ENTREPRENEURSHIP IN EMERGING MARKETS	5		

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^{**}Course open for dual-degree students only



MASTER IN MANAGEMENT – GRADUATE YEAR 5 SUPPLY CHAIN MANAGEMENT





LE HAVRE CAMPUS

	LE HAVRE CAMPUS		
FALL SEMESTER		SPRING SEMESTER	
Course title	Credits	Course title	Credits
SUPPLY CHAIN ESSENTIALS	3	TRANSPORT MANAGEMENT	3
OPERATION & QUALITY MANAGEMENT	5	FACILITY LOCATIONS & CUSTOMER CARE	3
STRATEGIC PROCUREMENT	5	DEMAND PLANNING	5
SUSTAINABILITY in SCM	5	SUPPLY & PRODUCTION SYSTEMS	5
SUPPLY CHAIN PERFORMANCE	3	SUPPLY CHAIN INNOVATIONS	3
SUPPLY CHAIN ANALYTICS	1	IMMERSIVE & EXPERIENTIAL BUSINESS SIMULATIONS	2
INFORMATION & SIMULATION SYSTEMS for SCM	1	COMMUNICATION in SCM	2
BUSINESS COMPETITION 1	2	BUSINESS COMPETITION 2	2
RESEARCH METHODOLOGY	5	INTERNSHIP	9
CAREER PATH	NCB*	DISSERTATION**	10
FRENCH AS A FOREIGN LANGUAGE***	NCB*	FRENCH AS A FOREIGN LANGUAGE***	NCB*
Electives:	5	CAREER PATH	NCB*
DIGITALIZATION AND CORPORATE FINANCE	Э	Electives :	NCD
CASES IN ETHICAL AND SUSTAINABLE DEVELOPMENT	5	BUSINESS MODELS AND PERFORMANCE	5
CHANGE MANAGEMENT AND	5	CRITICAL ISSUES IN MANAGEMENT	5
ORGANIZATIONAL TRANSFORMATION		LEADING IN MULTICULTURAL ENVIRONMENTS	5
MANAGEMENT AND FUTURE STUDIES	5	DIGITAL DISRUPTION AND INDUSTY 4.0	5
ENTREPRENEURSHIP IN EMERGING MARKETS	5		

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MASTER IN MANAGEMENT – GRADUATE YEAR 4 GLOBAL TRACK



OXFORD CAMPUS

FALL SEMESTER	
Course title	Credits
INTERNATIONAL ACCOUNTING STANDARDS AND FINANCIAL MANAGEMENT	5
CROSS CULTURAL MARKETING	5
INTERNATIONAL TRADE, , BUSINESS AND STRATEGY	5
HRM FOR MANAGER	5
INNOVATION & BUSINESS INTELLIGENCE	5
EUROPEAN COMPETITION LAW	5

SPRING SEMESTER	
Course title	Credits
BUSINESS PLAN	5
DIGITAL MARKETING**	5
EXCEL MACROS & VBA	5
ORGANIZATIONAL DEVELOPMENT & CHANGE**	5
DOING BUSINESS IN A CHANGING WORLD	5
COMPETING IN EMERGING ECONOMIES	5

** « CHARTERED MANAGEMENT INSTITUTE » : "CMI Level 7 Certificate in Strategic Management and Leadership Practice":

Please note that students who have completed the following 2 courses (Digital Marketing & Organizational Development & Change) will be awarded the CMI level 7 certificate in Strategic Management and Leadership Practice" (UK masters' degree level). With 10 UK Credits per course and a maximum possible total of 20 UK credits.



MASTER IN MANAGEMENT – GRADUATE YEAR 5 BANKING FINANCE AND FINTECH



OXFORD CAMPUS

FALL SEMESTER	
Course title	Credits
INTRODUCTION TO PROGRAMME	5
BANKING I: RETAIL BANKING	5
BANKING II: M&A FOR INVESTMENT BANKING	5
FINTECH I: EMERGING SECTOR	5
FINTECH II: CODING FOR FINANCE AND FINTECH	5
CONNECTING TO THE REAL WORLD I	NCB*
CAREER PATH	NCB*
RESEARCH METHODOLOGY	5
Electives :	
CASES IN ETHICAL AND SUSTAINABLE DEVELOPMENT	5
CHANGE MANAGEMENT AND ORGANIZATIONAL TRANSFORMATION	5
MANAGEMENT AND FUTURE STUDIES	5
ENTREPRENEURSHIP IN EMERGING MARKETS	5

SPRING SEMESTER	
Course title	Credits
BANKING IV : COMPLIANCE	5
BANKING V: OPERATIONAL RISK MANAGEMENT	5
BANKING III: PORTFOLIO MANAGEMENT & INVESTMENT	5
FINTECH III: ADVANCED TOOLS	5
BANKING VI: FIDUCIARY RESPONSIBILITY	5
CONNECTING TO THE REAL WORD	NCB*
CAREER PATH	1
DISSERTATION**	10
INTERNSHIP (6 months after the exam period)	9
Electives :	
BUSINESS MODELS AND PERFORMANCE	5
CRITICAL ISSUES IN MANAGEMENT	5
LEADING IN MULTICULTURAL ENVIRONMENTS	5
DIGITAL DISRUPTION AND INDUSTY 4.0	5



MASTER of SCIENCE - YEAR I







FALL SEMESTER Course title Credits INTRODUCTION TO FINANCE 5 5 CROSS CULTURAL MANANAGEMENT 5 INTERNATIONAL TRADE, BUSINESS & LOGISTICS 5 HR MANAGEMENT 5 INNOVATION & BUSINESS INTELLIGENCE 5 **RESEARCH METHODS** FRENCH AS A FOREIGN LANGUAGE ** NCB* CAREER PATH & SOFT SKILLS 2

	SPRING SEMESTER		
	Course title		Credits
	BUSINESS GAME (DO YOUR BUSINESS PLAN) DIGITAL MARKETING		5
			5
	ORGANIZATIONAL DEVELOPMEN	IT & CHANGE	5
	DOING BUSINESS IN A CHANGIN	NG WORLD	5
	COMPETING IN EMERGING ECO	NOMIES	5
	DISSERTATION		2
	FRENCH AS A FOREIGN LANGUA	AGE **	NCB*
	INTERNSHIP (after the exam pe	eriod)	NCB*

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French for False Beginners (AI CECR)

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French for Advanced Learners (B2/CI CECR)



MASTER IN MANAGEMENT – GRADUATE YEAR 5 FINANCIAL DATA MANAGEMENT



PARIS CAMPUS

FALL SEMESTER	
Course title	Credits
ADVANCED FINANCIAL ANALYSIS & GROUP MANAGEMENT	5
FINANCIAL MANAGEMENT	5
DATA ARCHITECTURE & GOVERNANCE	5
PROJECT MANAGEMENT & PROGRAMMING	5
CAREER PATH	NCB*
RESEARCH METHODOLOGY	5
<u>CHALLENGE</u>	5
FRENCH AS A FOREIGN LANGUAGE***	NCB*
Electives:	
CASES IN ETHICAL AND SUSTAINABLE DEVELOPMENT	5
CHANGE MANAGEMENT AND ORGANIZATIONAL TRANSFORMATION	5
MANAGEMENT AND FUTURE STUDIES	5
ENTREPRENEURSHIP IN EMERGING MARKETS	Ĭ
LINTREPRENEURSHIP IN EMERGING MARKETS	5

SPRING SEMESTER	
Course title	Credits
DECISION MAKING & PREDICTIVE ANALYSIS TOOLS	5
KEY INDICATORS & COMMON REFERENCES	5
MANAGEMENT REPORTING & COMMUNICATION	5
DATA MANAGEMENT	5
STRATEGY & MASTERING RISKS	5
MISSION LONG DURATION (Corporate Mission)	NCB*
CAREER PATH	1
INTERNSHIP (6 months after the exam period)	9
DISSERTATION**	10
FRENCH AS A FOREIGN LANGUAGE***	NCB*
Electives:	
CRITICAL ISSUES IN MANAGEMENT	5
LEADING IN MULTICULTURAL ENVIRONMENTS	5
DIGITAL DISRUPTION AND INDUSTRY 4.0	5

^{**}Course open for dual-degree students only

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French for Advanced Learners (B2/C1 CECR)



MASTER IN MANAGEMENT – GRADUATE YEAR 5 MARKETING AND DIGITAL IN LUXURY AND LIFESTYLE





PARIS CAMPUS

FALL SEMESTER		SPRING SEMESTER
Course title	Credits	Course title
MARKETING ACTIVATION IN LUXURY	5	BUSINESS MODELS IN LUXURY
COMMUNICATION AND DIGITAL IN LUXURY	5	BRAND MANAGEMENT AND RESPONSABILITY
DIGITAL DEVELOPMENT IN LUXURY	5	ECONOMIC PERFORMANCE IN LUXURY
<u>CHALLENGE</u>	5	INTERNATIONAL ENVIRONMENT IN LUXURY
RESEARCH METHODOLOGY	5	EXPERIENTIAL LUXURY
CAREER PATH	NCB*	INTERNSHIP (6 months after the exam period)
FRENCH AS A FOREIGN LANGUAGE***	N.CD#	CAREER PATH
FRENCH AS A FOREIGN LANGUAGE	NCB*	DISSERTATION**
Electives :		FRENCH AS A FOREIGN LANGUAGE***
CHANGE MANAGEMENT AND	5	Electives :
ORGANIZATIONAL TRANSFORMATION	5	CRITICAL ISSUES IN MANAGEMENT
MANAGEMENT AND FUTURE STUDIES	·	LEADING IN MULTICULTURAL ENVIRONMENTS
ENTREPRENEURSHIP IN EMERGING MARKETS	5	DIGITAL DISRUPTION AND INDUSTY 4.0

GPA of 3.0 on a 4.0 scale is required to access this specialization.

French for Intermediate Learners (A2/B1 CECR)

French for Advanced Learners (B2/CI CECR)

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French for Beginners (never learnt French before)

French for False Beginners (AI CECR)

^{**}Course open for dual-degree students only



MASTER IN MANAGEMENT – GRADUATE YEAR 5 INTERNATIONAL EVENTS MANAGEMENT



DADIC CAMBLIC

FALL SEMESTER	PARIS CAMPUS	SPRING SEMESTER	
Course title	Credits	Course title	Credits
MEETING STRATEGIES FOR SOCIAL TRANSFORMATION (Master's Inaugural Lesson)	5	CORPORATE CREATIVITY LEADERSHIP (Organizational Approach)	5
MEETING STRATEGIES FOR SOCIAL TRANSFORMATION (Learning Expeditions)	NCB*	DIGITAL SOCIAL EXPERIENCE	5
EVENT MANAGEMENT AS A COMPLEX PROJECT	5	LIVE SOCIAL EXPERIENCE	NCB*
EVENT MANAGEMENT AS A COMPLEX PROJECT	-	INNOVATIVE SOCIAL EXPERIENCE	NCB*
ADVANCED PROFICIENCY IN EVENT MANAGEMENT	5	EVENT SUSTAINABILITY	NCB*
DESIGN THINKING (User Approach)	5	EXPERIENCE & EVENT PERFORMANCE	5
LOCAL INNOVATIVE ECOSYSTEMS	5	WORK EXPERIENCE - INTERNSHIP	5
RESEARCH METHODOLOGY	5	(4-6 months - after the exam period)	4
CAREER PATH	NCB*	CAREER PATH	I
FRENCH AS A FOREIGN LANGUAGE***	NCB*	DISSERTATION**	10
Electives:		FRENCH AS A FOREIGN LANGUAGE***	NCB*
DIGITALIZATION AND CORPORATE FINANCE	5	Electives :	5
CASES IN ETHICAL AND SUSTAINABLE DEVELOPMENT	5	BUSINESS MODELS AND PERFORMANCE	5
CHANGE MANAGEMENT AND		CRITICAL ISSUES IN MANAGEMENT	
ORGANIZATIONAL TRANSFORMATION	5	LEADING IN MULTICULTURAL ENVIRONMENTS	5
MANAGEMENT AND FUTURE STUDIES	5	DIGITAL DISRUPTION AND INDUSTY 4.0	5
ENTREPRENEURSHIP IN EMERGING MARKETS	5		

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French for False Beginners (A1 CECR)

French for Intermediate Learners (A2/B1 CECR)

French for Advanced Learners (B2/CI CECR)

**Course open for dual-degree students only



MASTER IN MANAGEMENT – GRADUATE YEAR 5 SUSTAINABLE BUSINESS STRATEGY



PARIS CAMPUS

FALL SEMESTER Course title	Credits	SPRING SEMESTER Course title
CONSULTING SKILLS	5	TECHNOLOGICAL INNOVATION AND SUSTAINABILITY
SUSTAINABILITY AS A BUSINESS	5	RESPONSIBLE LEADERSHIP
IMPACT INVESTING AND SOCIAL ENTREPRENEURSHIP	5	BUSINESS ANALYTICS FOR SUSTAINABILITY
CORPORATE GOVERNANCE AND BUSINESS ETHICS	5	CREATIVITY AND SOCIAL INNOVATION
GLOBAL STRATEGY & SUSTAINABLE SUPPLY CHAINS	5	LEARNING EXPEDITION 2
RESEARCH METHODOLOGY	5	AGILE PROJECT MANAGEMENT
EARNING EXPEDITION 1	NCB*	CAREER PATH
CAREER PATH	1	DISSERTATION**
RENCH AS A FOREIGN LANGUAGE***	NCB*	INTERNSHIP (6 months after the exam period)
Electives :		
DIGITALIZATION AND CORPORATE FINANCE	5	FRENCH AS A FOREIGN LANGUAGE***
CASES IN ETHICAL AND SUSTAINABLE DEVELOPMENT	5	Electives :
	F	BUSINESS MODELS AND PERFORMANCE
CHANGE MANAGEMENT AND ORGANIZATIONAL FRANSFORMATION	5	CRITICAL ISSUES IN MANAGEMENT
MANAGEMENT AND FUTURE STUDIES	5	LEADING IN MULTICULTURAL ENVIRONMENTS
ENTREPRENEURSHIP IN EMERGING MARKETS	5	DIGITAL DISRUPTION AND INDUSTY 4.0

^{**}Course open for dual-degree students only

GPA of 3.2 on a 4.0 scale is required to access this specialization.

French for Intermediate Learners (A2/B1 CECR)
French for Advanced Learners (B2/C1 CECR)

Back to TOC

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French for Beginners (never learnt French before)

French for False Beginners (AI CECR)





















CAEN CAMPUS

FALL SEMESTER	
Course title	Credits
ANAYSE FINANCIERE	5
POLITIQUES ECONOMIQUES	5
MARKETING DES SERVICES	5
INTRODUCTION A LA FISCALITE	5
TECH FOR BUSINESS Gestion des données et Cybersécurité	5
PROJET CITOYEN/ASSOCIATION	NCB*
ANGLAIS	NCB*
ANGLAIS RENFORCE	NCB*
Electives (possibility to choose 1):	5
CONTROVERSES EN ETHIQUE DES AFFAIRES	5
TRAVAILLER DANS DES EQUIPES MULTICULTURELLES	5
HISTOIRE DES FAITS SOCIAUX	

SPRING SEMESTER	
Course title	Credits
DROIT DES CONTRATS ET DU TRAVAIL	5
SOCIOLOGIE ET THEORIES DES ORGANISATIONS	5
STATISTIQUES 2	5
COMMERCE INTERNATIONAL	5
TECH FOR BUSINESS Introduction au webmarketing	5
PROJET CITOYEN / ASSOCIATION	NCB*
ANGLAIS	NCB*
ANGLAIS RENFORCE	NCB*
STAGE** (4 weeks from mid-April to end of August)	NCB*
Electives (possibility to choose 1) :	5
INITIATION A LA CONDUITE DU CHANGEMENT	_
INNOVATION DANS L'UNION EUROPEENNE	5
MARKETING AGROALIMENTAIRE	5





Credits



CAEN CAMPUS

FALL SEMESTER		
Course title		Credits
STATISTIQUES ET MATHÉMATIQUES FINANCIÈRES		5
DÉMARCHE MARKETING		5
ANALYSE FINANCIÈRE		5
DROIT DU TRAVAIL ET DES CONTRATS		5
TECH FOR BUSINESS : LES FONDA	MENTAUX	5
GÉOPOLITIQUE		5
PARCOURS CARRIÈRES I		NCB*
ANGLAIS		NCB*
ANGLAIS RENFORCÉ		NCB*

SPRING S	EMESTER	
Course tis	Ha	

	O . G . G .
ECONOMIE APPLIQUÉE ET ALTERNATIVE	5
COMPORTEMENT ORGANISATIONNEL ET MANAGEMENT	5
COMPORTEMENT DU CONSOMMATEUR	5
STRATÉGIE	5
CONTRÔLE DE GESTION	5
PARCOURS CARRIERE II	1
ANGLAIS	NCB*
ANGLAIS RENFORCÉ	NCB*
STAGE (8 to 12 weeks from mid-May to end of August)	3
Electives **(possibility to choose 1): FINANCE, INVESTISSEMENT, TRÉSORERIE	5
TRANSFORMATION DIGITALE ET INDUSTRIE 4.0	5
COMPRENDRE LE DÉRÈGLEMENT CLIMATIQUE ET AGIR POUR LA TRANSITION	5
PROJET INTRAPRENEURIAL AGILE	5
PENSÉES STRATÉGIQUES COMPARÉES	5
LES FONDAMENTAUX DU COMMERCE INTERNATIONAL	5

**Electives: Students may choose one elective of each color.
They can not choose more than one blue elective

Electives** (possibility to choose 1):

ANTHROPOLOGY

LAW AND ECONOMICS

5



BACHELOR IN MANAGEMENT – YEAR 3 INTERNATIONAL MANAGEMENT





LE HAVRE CAMPUS

FALL SEMESTER	
Course title	Credits
METHODOLOGIE DE RECHERCHE	5
DEMARCHE MARKETING	5
ENTREPRENEURIAT	5
SUPPLY CHAIN MANAGEMENT	5
MANAGEMENT DE LA QUALITE	5
LEADERSHIP ET MANAGEMENT DES EQUIPES	5
ANGLAIS	NCB*
PARCOURS CARRIERE	2

SPRING SEMESTER	
Course title	Credits
MEMOIRE (THESIS)***	10
Business Game	5
ANGLAIS	NCB*
STAGE (12 weeks minimum after the exam period)	5
Concentration Option 1**:	
INDUSTRIE DES SERVICES: Marketing des Services	5
INDUSTRIE DES SERVICES: Services du Tourisme et de l'Hôtellerie	5
Option INDUSTRIE DES SERVICES: Financial and Gaming Services	5
Concentration Option 2**:	
BUSINESS DIGITALE: Applications en Marketing Digital	5
BUSINESS DIGITALE: Droit de l'Internet et de la Cybersécurité	5
BUSINESS DIGITALE: Operations de eCommerce	5
Concentration Option 3**:	
LOGISTIQUE: Transport Multimodal	5
LOGISTIQUE: Logistique 4.0	5
LOGISTIQUE: Management Portuaire	5

**Choose one expertise option, options cannot be mixed.







PARIS CAMPUS

FALL SEMESTER	
Course title	Credits
ANAYSE FINANCIERE	5
POLITIQUES ECONOMIQUES	5
MARKETING DES SERVICES	5
INTRODUCTION A LA FISCALITE	5
TECH FOR BUSINESS GESTION DES DONNÉES ET CYBERSÉCURITÉ	5
PROJET CITOYEN	NCB*
ANGLAIS	NCB*
ANGLAIS RENFORCE	NCB*
Electives (possibility to choose 1): HISTOIRE DES FAITS SOCIAUX	5
TRAVAILLER DANS DES	5
EQUIPES MULTICULTURELLES	5
PENSEE CRITIQUE ET COMMUNICATION MANAGERIALE INTRODUCTION A LA PSYCHOLOGIE	5

SPRING SEMESTER		
Course title		Credits
DROIT DES CONTRATS ET DU T	RAVAIL	5
SOCIOLOGIE ET THEORIES DES	ORGANISATIONS	5
STATISTIQUES 2		5
COMMERCE INTERNATIONAL		5
TECH FOR BUSINESS INTRODUC WEBMARKETING	CTION AU	5
PROJET CITOYEN		NCB*
ANGLAIS		NCB*
ANGLAIS RENFORCE		NCB*
STAGE** (4 weeks from mid-April to	o end of August)	NCB*
Electives (possibility to cho	oose 1) :	5
CONTROVERSES EN ETHIQUE D	ES AFFAIRES	-
MARKETING DU LUXE		5
MARKETING SENSORIEL		5
MANAGEMENT DES OPERATION	NS .	5







PARIS CAMPUS

FALL SEMESTER	
Course title	Credits
STATISTIQUES ET MATHÉMATIQUES FINANCIÈRES	5
DÉMARCHE MARKETING	5
ANALYSE FINANCIÈRE	5
DROIT DU TRAVAIL ET DES CONTRATS	5
TECH FOR BUSINESS: LES FONDAMENTAUX	5
GÉOPOLITIQUE	5
PARCOURS CARRIÈRES I	NCB*
ANGLAIS	NCB*
ANGLAIS RENFORCÉ	NCB*

SPRIN	IG SEN	1EST	ER

Course title	Credits
ECONOMIE APPLIQUÉE ET ALTERNATIVE	5
COMPORTEMENT ORGANISATIONNEL ET MANAGEMENT	5
COMPORTEMENT DU CONSOMMATEUR	5
STRATÉGIE	5
CONTRÔLE DE GESTION	5
PARCOURS CARRIERE II	1
ANGLAIS	NCB*
ANGLAIS RENFORCÉ	NCB*
STAGE (8 to 12 weeks from mid-May to end of August)	3

Electives** (possibility to choose 1): COMPRENDRE LE DÉRÈGLEMENT CLIMATIQUE ET AGIR POUR LA TRANSITION PROJET INTRAPRENEURIAL AGILE LES FONDAMENTAUX DU COMMERCE INTERNATIONAL ENTREPRISE ET SOCIÉTÉ, ANALYSE DES

PENSÉES STRATÉGIQUES COMPARÉES

(possibility to choose 1):
FINANCE, INVESTISSEMENT, TRÉSORERIE

FAITS SOCIAUX

ENTERTAINMENT MARKETING

**Electives: Students may choose one elective of each color. They may not choose more than one blue elective or more than one light orange elective

45

5

5

5

5



















MASTER IN MANAGEMENT – GRADUATE YEAR 4 EXPERTISE



SPRING SEMESTER

CAEN CAMPUS

FALL SEMESTER	CA	LEN CAMPUS	SPRIN
GRH POUR MANAGER	5		
ELÉMENTS FINANCIERS DU BUSINESS PLAN	5		
INNOVATION & INTELLIGENCE ÉCONOMIQUE	5		
CULTURE DIGITALE	NCB*		
ANGLAIS	NCB*		NO COURSES OFFERED
ANGLAIS RENFORCÉ	NCB*		
Expertise Option 1**: MARKETING: GESTION DE LA MARQUE	5		
MARKETING: DÉVELOPPEMENT DE LA MARQUE	5		
MARKETING: BUSINESS GAME MARKETING	5		
Expertise Option 2**: FINANCE: COMPATIBILITÉ MULTI-NORMES ET FISCALITÉ	5		
FINANCE: GESTION FINANCIÈRE	5		
FINANCE: BUSINESS GAME FINANCE	5		
Expertise Option 3**: ENTREPRENEURIAT: BUSINESS MODELS	5		
ENTREPRENEURIAT: MANAGEMENT DE L'INNOVATION	5		
ENTREPRENEURIAT: BUSINESS GAME	5		

^{**}Choose one expertise option, options cannot be mixed.

ENTREPRENEURIAT



MASTER IN MANAGEMENT – GRADUATE YEAR 4 INTERNATIONAL AT HOME



LE HAVRE CAMPUS

FALL SEMESTER	
Course title	Credit
GRH POUR MANAGER	5
ELÉMENTS FINANCIERS DU BUSINESS PLAN	5
INNOVATION & INTELLIGENCE ÉCONOMIQUE	5
CULTURE DIGITALE	NCB*
ANGLAIS	NCB*
ANGLAIS RENFORCÉ	NCB*
Expertise Option**: MARKETING: GESTION DE LA MARQUE	5
MARKETING: DÉVELOPPEMENT DE LA MARQUE	5
MARKETING: BUSINESS GAME MARKETING	5
Expertise Option**: FINANCE: COMPATIBILITÉ MULTI-NORMES ET FISCALITÉ	5
FINANCE: GESTION FINANCIÈRE	5
FINANCE: BUSINESS GAME FINANCE	5
Expertise Option**:	
LOGISTIQUE: COMMERCE INTERNATIONAL, LOGISTIQUE ET ACHATS	5
LOGISTIQUE: SUPPLY CHAIN MANAGEMENT	5
LOGISTIQUE: BUSINESS GAME SUPPLY CHAIN	5

SPRING SEMESTER		
Course title	Cre	dits
STRATÉGIE INTERNATIONALE		5
COMPRENDRE LE DÉRÈGLEMENT (POUR LA TRANSITION	CLIMATIQUE ET AGIR	5
MANAGEMENT INTERCULTUREL		5
EXCEL VBA		5
ANGLAIS INTENSIF		10

^{**}Choose one expertise option, options cannot be mixed.



FALL SEMESTER

MASTER IN MANAGEMENT – GRADUATE YEAR 4 EXPERTISE



LE HAVRE CAMPUS

SPRING SEMESTER

GRH POUR MANAGER	5
ELÉMENTS FINANCIERS DU BUSINESS PLAN	5
INNOVATION & INTELLIGENCE ÉCONOMIQUE	5
CULTURE DIGITALE	NCB*
ANGLAIS	NCB*
ANGLAIS RENFORCÉ	NCB*

NO COURSES OFFERED

Expertise Option 1**:	
MARKETING: GESTION DE LA MARQUE	5
MARKETING: DÉVELOPPEMENT DE LA MARQUE	5
MARKETING: BUSINESS GAME MARKETING	5
Option 2**:	
FINANCE: COMPATIBILITÉ MULTI-NORMES ET FISCALITÉ	5
FINANCE: GESTION FINANCIÈRE	5
THARCE, GESTION THARCIENE	5
FINANCE: BUSINESS GAME FINANCE	Э
Option 3**:	5
LOGISTIQUE: COMMERCE INTERNATIONAL,	J
LOGISTIQUE ET ACHATS	_
LOGISTIQUE: SUPPLY CHAIN MANAGEMENT	5
LOCICTIONE, BUCKERS CAME SUBDIVICITATE	5
LOGISTIQUE: BUSINESS GAME SUPPLY CHAIN	

^{**}Choose one expertise option, options cannot be mixed.



MASTER IN MANAGEMENT – GRADUATE YEAR 5 AUDIT ET FINANCE D'ENTREPRISE



LE HAVRE CAMPUS

FALL SEMESTER	
Course title	Credits
MANAGER LES GROUPES ET LES ENJEUX ECONOMIQUES	5
MANAGER ET CONTROLER	5
MANAGER LES SYSTEMES D'INFORMATION	5
AUDITER	5
CHALLENGE BUSINESS PLAN	5
PARCOURS CARRIERE	NCB*
MÉTHODOLOGIE DE RECHERCHE	5
Electives :	
CASES IN ETHICAL AND SUSTAINABLE DEVELOPMENT	5
CHANGE MANAGEMENT AND ORGANIZATIONAL TRANSFORMATION	5
MANAGEMENT AND FUTURE STUDIES	5
ENTREPRENEURSHIP IN EMERGING MARKETS	5

SPRING SEMESTER	
Course title	Credits
FINANCE 1- GERER LES FINANCES DES GROUPES	5
FINANCE 2- MAITRISER LES NORMES ET LES INVESTISSEMENTS	5
FINANCE 3- GERER LA VALEUR ET L'INGENIERIE FINANCIERE	5
FINANCE 4- EVALUER L'ENTREPRISE	5
GERER LES AUDITS DE SPECIALITE : IT et RSE	5
STAGE (2 periods possible : Dec 2024 to May 2025 & Mid-July to Dec 2025)	9
PARCOURS CARRIERE	1
MÉMOIRE **	10
Electives :	
CRITICAL ISSUES IN MANAGEMENT	5
LEADING IN MULTICULTURAL ENVIRONMENTS	5
DIGITAL DISRUPTION AND INDUSTRY 4.0	5

Exchange students can only apply for a fall semester or full-year exchange.



MASTER IN MANAGEMENT – GRADUATE YEAR 5 MANAGER DES RH



PARIS CAMPUS

FALL SEMESTER	
Course title	Credits
GRH & MANAGEMENT HUMAIN	5
DROIT DU TRAVAIL	5
FORMATION & GESTION DES COMPETENCES	5
DEVELOPPEMENT DES COMPÉTENCES	5
METHODOLOGIE DE LA RECHERCHE	5
MISSION S1 (Corporate Mission)	5
PARCOURS CARRIÈRE	NCB*
Electives:	
DIGITALIZATION AND CORPORATE FINANCE	5
CASES IN ETHICAL AND SUSTAINABLE DEVELOPMENT	5
CHANGE MANAGEMENT AND ORGANIZATIONAL TRANSFORMATION	5
MANAGEMENT AND FUTURE STUDIES	5
ENTREPRENEURSHIP IN EMERGING MARKETS	5

SPRING SEMESTER	
Course title	Credits
RECRUTEMENT & GRH RESPONSABLE	5
HR ANALYTICS	5
STRATEGIE DE REMUNERATION (Contrôle de Gestion	n RH) 5
INTERNATIONAL HUMAN RESOURCE MANAGEMENT	5
L'ART DE LA GRH	5
PARCOURS CARRIERES	1
MÉMOIRE**	10
MISSION S2 (Corporate Mission)	NCB*
STAGE (6 months after the exam period)	9
Electives :	
BUSINESS MODELS AND PERFORMANCE	5
CRITICAL ISSUES IN MANAGEMENT	5
LEADING IN MULTICULTURAL ENVIRONMENTS	5
DIGITAL DISRUPTION AND INDUSTY 4.0	5

Please note that study schedule is one or two weeks of classes per month.